



Meeting summary

The Life Sciences Hub Wales (LSHW) Board of Directors (“the Board”) met on 26 November 2025.

The following substantive items were received for assurance:

- the Performance Report for September – October 2025.
- updates on the business activities of the Marketing and Communications area, and the Precision Medicine thematic area.
- the Finance and Resources Report – October 2025.
- the Corporate Risk Register (bi-annual receipt).

The Board noted the following:

- an update on the development of the Term of Government Plan 2026-2031 (verbal).
- a budget 2026/27 planning update (verbal).
- the health and safety update report.
- the Audit and Risk Assurance Committee report – 29 October 2025.
- the Human Resources and Remuneration Committee report – 24 November 2025 (verbal).

The Board also considered a proposal for the introduction of a Business Development Committee.